Self-assessment form 2024-2025

This self-assessment form should be completed by the complaints officer and it must be reviewed and approved by the landlord's governing body at least annually.

Once approved, landlords must publish the self-assessment as part of the annual complaints performance and service improvement report on their website. The governing body's response to the report must be published alongside this.

Landlords are required to complete the self-assessment in full and support all statements with evidence, with additional commentary as necessary.

We recognise that there may be a small number of circumstances where landlords are unable to meet the requirements, for example, if they do not have a website. In these circumstances, we expect landlords to deliver the intentions of the Code in an alternative way, for example by publishing information in a public area so that it is easily accessible.

Section 1: Definition of a complaint

Code provision	Code requirement	Comply: Yes / No	Evidence	Commentary / explanation
1.2	A complaint must be defined as: 'an expression of dissatisfaction, however made, about the standard of service, actions or lack of action by the landlord, its own staff, or those acting on its behalf, affecting a resident or group of residents.'	Yes	As defined in South Kesteven District Councils Housing Customer Feedback Policy The Housing Customer Feedback Policy can be read on the Council website at Housing Customer Feedback Policy 2025.pdf	6.2. "An expression of dissatisfaction, however made, about the standard of service, actions or lack of action by the organisation, its own staff, or those acting on its behalf, affecting an individual resident or group of residents.
1.3	A resident does not have to use the word 'complaint' for it to be treated as such. Whenever a resident expresses dissatisfaction landlords must give them the choice to make complaint. A complaint that is submitted via a third party or representative must be handled in line with the landlord's complaints policy.	Yes	As defined in South Kesteven District Councils Housing Customer Feedback Policy	9.2. Complaints may be made by tenants or members of their household, neighbours of our tenants or those applying to us for housing or contacting us for housing advice. Complaints may also be made by representatives on behalf of the complainant, but we would need their permission to deal with this on a complainant's

				behalf. 9.3. Complaints submitted by Councillors and MPs on behalf of a constituent, or made to the chief executive or a director, will be treated as a new complaint and dealt with through the complaint process. Should this relate to an existing complaint,
				an existing complaint, the two complaints will be dealt as one and the Councillor or MP kept updated. In such cases, we will respond to both the complainant and Councillor or MP.
1.4	Landlords must recognise the difference between a service request and a complaint. This must be set out in their complaints policy. A service request is a request from a resident to the landlord requiring action to be taken to put something right. Service requests are not complaints, but must be recorded,	Yes	As defined in South Kesteven District Councils Housing Customer Feedback Policy 7.1 What is not a Complaint	

1.5	monitored and reviewed regularly. A complaint must be raised when the resident expresses dissatisfaction with the response to their service request, even if the handling of the service request remains ongoing. Landlords must not stop their efforts to address the service request if the resident complains.	Yes	Any dissatisfaction is recorded as a complaint.	
1.6	An expression of dissatisfaction with services made through a survey is not defined as a complaint, though wherever possible, the person completing the survey should be made aware of how they can pursue a complaint if they wish to. Where landlords ask for wider feedback about their services, they also must provide details of how residents can complain.	Yes	As defined in South Kesteven District Councils Housing Customer Feedback Policy Section 6.3	"Where it is feedback from a consultation or survey we have sent as part of a consultation or feedback" Comments are collated and analysed to identify themes and any major issues.

Section 2: Exclusions

Code provision	Code requirement	Comply: Yes / No	Evidence	Commentary / explanation
2.1	Landlords must accept a complaint unless there is a valid reason not to do so. If landlords decide not to accept a complaint they must be able to evidence their reasoning. Each complaint must be considered on its own merits	Yes	As defined in South Kesteven District Councils Housing Customer Feedback policy Section 7.1	7.1. There are a number of reasons why we may determine feedback does not come under this policy. Where this is the case, we will inform the customer and explain our reasons for this.
2.2	A complaints policy must set out the circumstances in which a matter will not be considered as a complaint or escalated, and these circumstances must be fair and reasonable to residents. Acceptable exclusions include: The issue giving rise to the complaint occurred over twelve months ago. Legal proceedings have started. This is defined as details of the claim, such as the Claim Form and Particulars of Claim, having been filed at court.	Yes	As defined in South Kesteven District Councils Housing Customer Feedback policy Section 7.1	As above
	Matters that have previously been considered under the complaints policy.			
2.3	Landlords must accept complaints referred to them within 12 months of	Yes	As defined in South Kesteven District Councils Housing	

	the issue occurring or the resident becoming aware of the issue unless they are excluded on other grounds. Landlords must consider whether to apply discretion to accept complaints made outside this time limit where there are good reasons to do so.		Customer Feedback policy Section 8 How to complain	
2.4	If a landlord decides not to accept a complaint, an explanation must be provided to the resident setting out the reasons why the matter is not suitable for the complaints process and the right to take that decision to the Ombudsman. If the Ombudsman does not agree that the exclusion has been fairly applied, the Ombudsman may tell the landlord to take on the complaint.	Yes	As defined in South Kesteven District Councils Housing Customer Feedback policy Section 11.2	11.2 We will inform the complainant that the complaint is being closed and our reasons for this. The complaint case may be reopened if there is sufficient reason such as new information relating to the initial complaint
2.5	Landlords must not take a blanket approach to excluding complaints; they must consider the individual circumstances of each complaint.	Yes	Each complaint is considered individually	

Section 3: Accessibility and Awareness

Code	Code requirement	Comply: Yes / No	Evidence	Commentary / explanation	
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3.1	Landlords must make it easy for residents to complain by providing different channels through which they can make a complaint. Landlords must consider their duties under the Equality Act 2010 and anticipate the needs and reasonable adjustments of residents who may need to access the complaints process.	Yes	As defined in South Kesteven District Councils Housing Customer Feedback policy Section 8.2	Complaints can be submitted by email, telephone, writing or in person at SKDC customer service centre, or at our customer service hubs located in the major towns. Complaints can also be made direct to a housing officer or repair operative, customer advisor and any other council officer or elected member. Complaints can also be submitted online through the Council website. How to complain is also featured in the tenants newsletter Skyline.
3.2	Residents must be able to raise their complaints in any way and with any member of staff. All staff must be aware of the complaints process and be able to pass details of the complaint to the appropriate person within the landlord.	Yes	As defined in South Kesteven District Councils Housing Customer Feedback policy section 8	All housing officers were invited to attend a workshop on complaints and how to report a complaint.
3.3	High volumes of complaints must not be seen as a negative, as they can be indicative of a well-publicised and accessible complaints process. Low complaint volumes are potentially a	Yes	As defined in South Kesteven District Councils Housing Customer Feedback policy	Complaints are recognised as a valuable source of feedback on how our services impact on the individual and how this can be used to develop our

	sign that residents are unable to complain.			services. A monthly report on all complaints and compliments is provided to the chief executive and leader of the Council. Statutory officers also meet monthly. Senior officers meet monthly to review Housing second stage complaints and ombudsman cases.
3.4	Landlords must make their complaint policy available in a clear and accessible format for all residents. This will detail the two stage process, what will happen at each stage, and the timeframes for responding. The policy must also be published on the landlord's website.	Yes	As defined in South Kesteven District Councils Housing Customer Feedback policy	Policy is on website and process is outlined in tenants newsletter and available on request by post and copies in SKDC customer service centre, different formats are also available on request.
3.5	The policy must explain how the landlord will publicise details of the complaints policy, including information about the Ombudsman and this Code.	Yes	As defined in South Kesteven District Councils Housing Customer Feedback policy	This is on our website and also features regularly in our tenants newsletter Skyline
3.6	Landlords must give residents the opportunity to have a representative deal with their complaint on their behalf, and to be represented or accompanied at any meeting with the landlord.	Yes	As defined in South Kesteven District Councils Housing Customer Feedback policy Section 9.2	Complaints may be made by tenants or members of their household, neighbours of our tenants or those applying to us for housing or contacting us for housing advice. Complaints may also be made by

				representatives on behalf of the complainant, but we would need their permission to deal with this on a complainant's behalf
3.7	Landlords must provide residents with information on their right to access the Ombudsman service and how the individual can engage with the Ombudsman about their complaint.	Yes	As defined in South Kesteven District Councils Housing Customer Feedback policy	Information on how to engage with the housing ombudsman is set out in SKDC customer feedback policy. Responses to complaints include a paragraph on how to contact the ombudsman. Contact details are also included on the Council's website.

Section 4: Complaint Handling Staff

Code provision	Code requirement	Comply: Yes / No	Evidence	Commentary / explanation
4.1	Landlords must have a person or team assigned to take responsibility for complaint handling, including liaison with the Ombudsman and ensuring complaints are reported to the governing body (or equivalent). This Code will refer to that person or team as the 'complaints officer'. This role may be in addition to other duties.	Yes	A Centralised business support team take responsibility for complaints handling. Designated officers monitor and collate complains relating to the Housing and Repairs services. Complaints are assigned to the relevant service team. Complaints are reported on as part of wider key performance indicators.	
4.2	The complaints officer must have access to staff at all levels to facilitate the prompt resolution of complaints. They must also have the authority and autonomy to act to resolve disputes promptly and fairly.	Yes	Complaints are dealt with by the relevant officer, supported by the business support team.	1 st stage complaints ae dealt with by a relevant senior officer, 2 nd stage are dealt with by either the service manager or Head of Housing.
4.3	Landlords are expected to prioritise complaint handling and a culture of learning from complaints. All relevant staff must be suitably trained in the importance of complaint handling. It is important that complaints are seen as a core service and must be resourced to handle complaints effectively	Yes	Designated officers focus on complaints and have the training and support to do so.	Complaints are logged on the SKDC complaints management system Meritec) from which they can be monitored and analysed for themes and issues.

Section 5: The Complaint Handling Process

Code provision	Code requirement	Comply: Yes / No	Evidence	Commentary / explanation
5.1	Landlords must have a single policy in place for dealing with complaints covered by this Code. Residents must not be treated differently if they complain.	Yes	The South Kesteven District Council Housing Customer Feedback Policy is specific to Housing and applies to all tenants and non-tenants complaining about a council tenant or service that affects them	
5.2	The early and local resolution of issues between landlords and residents is key to effective complaint handling. It is not appropriate to have extra named stages (such as 'stage 0' or 'informal complaint') as this causes unnecessary confusion.	Yes	We follow a two stage process, but we try to resolve a complaint as early as possible. As defined in South Kesteven District Councils Housing Customer Feedback policy Sections 12, 13, 14, 15,16	12.1. The complaint process consists of two stages, after which the complaint is considered to have been dealt with through our complaint process. Formal complaints will be acknowledged within five working days.
5.3	A process with more than two stages is not acceptable under any circumstances as this will make the complaint process unduly long and delay access to the Ombudsman.	Yes	Two stage process is followed as defined in South Kesteven District Councils Housing Customer Feedback policy Section as above	
5.4	Where a landlord's complaint response is handled by a third party (e.g. a contractor or independent adjudicator) at any stage, it must form part of the two stage complaints process set out in this Code. Residents must not be	Yes	As defined in South Kesteven District Councils Housing Customer Feedback policy Section 9.	9.1. We accept complaints from anyone who is affected by any work or service we provide as a social landlord to our tenants. This includes

	expected to go through two complaints processes.			work carried out on our behalf by contractors.
5.5	Landlords are responsible for ensuring that any third parties handle complaints in line with the Code.	Yes	All complaints are handled internally as set out in the Customer Feedback policy	We do not use third parties to handle complaints
5.6	When a complaint is logged at Stage 1 or escalated to Stage 2, landlords must set out their understanding of the complaint and the outcomes the resident is seeking. The Code will refer to this as "the complaint definition". If any aspect of the complaint is unclear, the resident must be asked for clarification.	Yes	Standard letters provide a template ensuring consistency that guide complaint responders in setting out complaints and the outcomes clearly.	Where there is uncertainty over the complaint, the complainant is contacted for clarification.
5.7	When a complaint is acknowledged at either stage, landlords must be clear which aspects of the complaint they are, and are not, responsible for and clarify any areas where this is not clear.	Yes	As defined in South Kesteven District Councils Housing Customer Feedback policy, at 13.1 and 15.2 where required this is set out in the response	Standard letters evidence this
5.8	At each stage of the complaints process, complaint handlers must: a. deal with complaints on their merits, act independently, and have an open mind; b. give the resident a fair chance to set out their position;	Yes	Responses are based on the complaint as submitted and not on previous interactions with the complainant or previous complaints	Stage 1 complaints are dealt with by a relevant senior officer and Stage 2 by either a service manager or the Head of Housing.

	 c. take measures to address any actual or perceived conflict of interest; and d. consider all relevant information and evidence carefully. 			
5.9	Where a response to a complaint will fall outside the timescales set out in this Code, the landlord must agree with the resident suitable intervals for keeping them informed about their complaint.	Yes	We will explain the reason for an extension to the complainant and do so on their approval as set out in the Customer Feedback Policy (13.3and 15.4)	13.3 Where we are unable to respond within 10 working days, the lead officer will contact the complainant and explain why and give a new date by which a response will be given. This must be no more than a further 10 working days from when they contact the complainant, subject to their agreement. Training and guidance is given on extensions and when appropriate to use. Standard letter templates used to guide.
5.10	Landlords must make reasonable adjustments for residents where appropriate under the Equality Act 2010. Landlords must keep a record of any reasonable adjustments agreed, as well as a record of any disabilities a resident has disclosed. Any agreed	Yes	We record specific needs and vulnerabilities of our tenants on our Housing Management System (QL) to ensure our response reflects these.	Where we are aware of any requirement we will apply it. If they inform us of a need we are not aware of we will record it on their tenancy record. We regularly update QL with new information to ensure we have accurate

	reasonable adjustments must be kept under active review.			and up to date records of our tenants to improve our tenant insight.
5.11	Landlords must not refuse to escalate a complaint through all stages of the complaints procedure unless it has valid reasons to do so. Landlords must clearly set out these reasons, and they must comply with the provisions set out in section 2 of this Code.	Yes	As defined in South Kesteven District Councils Housing Customer Feedback policy Sections 14 and 16	14.1. If the complainant wants us to review their case at Stage 2, they need to tell us within 20 working days of receiving the Stage 1 complaint response. They do not have to say why, but if they do not give a reason, we will ask them. We will still move the complaint to Stage 2 even if they do not explain
5.12	A full record must be kept of the complaint, and the outcomes at each stage. This must include the original complaint and the date received, all correspondence with the resident, correspondence with other parties, and any relevant supporting documentation such as reports or surveys.	Yes	All complaints are logged on Meritec (the Council's corporate complaints management system) and responses recorded on the notes for each case to provide an audit trail.	All information relating to a complaint is recorded on Meritec throughout its progress until it is closed. This enables any queries can be addressed by authorised officers at any time.
5.13	Landlords must have processes in place to ensure a complaint can be remedied at any stage of its complaints process. Landlords must ensure appropriate remedies can be provided at any stage of the complaints process without the need for escalation.	Yes	We look to resolve a complaint at any point in its stage by discussing it with the complainant.	

5.14	Landlords must have policies and procedures in place for managing unacceptable behaviour from residents and/or their representatives. Landlords must be able to evidence reasons for putting any restrictions in place and must keep restrictions under regular review.	Yes	As defined in South Kesteven District Councils Housing Customer Feedback policy Section 17	17.1. We acknowledge that submitting a complaint can be a cause of stress and frustration. However, where complainants act in an unreasonable manner, we will consider our approach accordingly. Where we take such action, we will inform the complainant and explain how they can access our services under the restrictions placed on them
5.15	Any restrictions placed on contact due to unacceptable behaviour must be proportionate and demonstrate regard for the provisions of the Equality Act 2010.	Yes	As defined in South Kesteven District Councils Housing Customer Feedback policy Section 17.3	Action will only be taken regarding the above issues where attempts to address the complaint through the complaints process have been unsuccessful and the behaviour persists after the complainant has been informed of their unreasonableness

Section 6: Complaints Stages

Stage 1

Code provision	Code requirement	Comply: Yes / No	Evidence	Commentary / explanation
6.1	Landlords must have processes in place to consider which complaints can be responded to as early as possible,	Yes	The officer assigned to deal with the complaint will contact the	Complaints are reviewed in terms of timescales to

	and which require further investigation. Landlords must consider factors such as the complexity of the complaint and whether the resident is vulnerable or at risk. Most stage 1 complaints can be resolved promptly, and an explanation, apology or resolution provided to the resident.		complainant where possible before making a formal response	monitor how quickly we respond to them.
6.2	Complaints must be acknowledged, defined and logged at stage 1 of the complaints procedure within five working days of the complaint being received.	Yes	We acknowledge all complaints within five working days as defined in South Kesteven District Councils Housing Customer Feedback Policy (sections 12.1 and 15.3)	12.1 Formal complaints will be acknowledged within five working days.
6.3	Landlords must issue a full response to stage 1 complaints within 10 working days of the complaint being acknowledged.	Yes	We resolve most complaints within 10 days unless an extension has been agreed	
6.4	Landlords must decide whether an extension to this timescale is needed when considering the complexity of the complaint and then inform the resident of the expected timescale for response. Any extension must be no more than 10 working days without good reason, and the reason(s) must be clearly explained to the resident.	Yes	Defined in Customer Feedback policy Section 13.3	13.3 Where we are unable to respond within 10 working days, the lead officer will contact the complainant and explain why and give a new date by which a response will be given. This must be no more than a further 10 working days from when they contact the complainant, subject to their agreement.

6.5	When an organisation informs a resident about an extension to these timescales, they must be provided with the contact details of the Ombudsman.	Yes	This is included as part of the discussion with the complainant where an extension is requested.	
6.6	A complaint response must be provided to the resident when the answer to the complaint is known, not when the outstanding actions required to address the issue are completed. Outstanding actions must still be tracked and actioned promptly with appropriate updates provided to the resident.	Yes	We will provide a partial response if necessary and provide updated response when able	Actions agreed are monitored and complainant is updated throughout this process.
6.7	Landlords must address all points raised in the complaint definition and provide clear reasons for any decisions, referencing the relevant policy, law and good practice where appropriate.	Yes	The response sets out each point and our response in a clear and consistent manner using a template to ensure this.	
6.8	Where residents raise additional complaints during the investigation, these must be incorporated into the stage 1 response if they are related and the stage 1 response has not been issued. Where the stage 1 response has been issued, the new issues are unrelated to the issues already being investigated or it would unreasonably delay the response, the new issues must be logged as a new complaint.	Yes	This is done where possible or dealt with as a new complaint and with the previous complaint taken into account if it is related.	

6.9	Landlords must confirm the following in writing to the resident at the completion of stage 1 in clear, plain language: a. the complaint stage; b. the complaint definition; c. the decision on the complaint; d. the reasons for any decisions made; e. the details of any remedy offered to put things right; f. details of any outstanding actions; and g. details of how to escalate the	Yes	Responses are made on a templated format to ensure consistency	
	g. details of how to escalate the matter to stage 2 if the individual is not satisfied with the response.			

Stage 2

Code provision	Code requirement	Comply: Yes / No	Evidence	Commentary / explanation
6.10	If all or part of the complaint is not resolved to the resident's satisfaction at stage 1, it must be progressed to stage 2 of the landlord's procedure. Stage 2 is the landlord's final response.	Yes	Defined in Customer Feedback policy Sections 14	14.1 If the complainant wants us to review their case at Stage 2, they need to tell us within 20 working days of receiving the Stage 1 complaint response. They do not have to say why, but if they do not give a reason, we will ask them. We will still move the complaint to Stage 2 even if they do not explain

6.11	Requests for stage 2 must be acknowledged, defined and logged at stage 2 of the complaints procedure within five working days of the escalation request being received.	Yes	We acknowledge within 5 working days	Defined in Customer Feedback policy Section 15.2
6.12	Residents must not be required to explain their reasons for requesting a stage 2 consideration. Landlords are expected to make reasonable efforts to understand why a resident remains unhappy as part of its stage 2 response.	Yes	Section 14.1 as above	We ask for clarification if required but will accept a stage 2 escalation without a reason being given and clarify with complainant as part of the resolution period
6.13	The person considering the complaint at stage 2 must not be the same person that considered the complaint at stage 1.	Yes	Stage 2 process as defined in South Kesteven District Councils Housing Customer Feedback policy Section 15	Stage 2 complaints are dealt with by either the service manager or Head of Service
6.14	Landlords must issue a final response to the stage 2 within 20 working days of the complaint being acknowledged.	Yes	We resolve most stage 2 complaint in 20 days unless an ext has been approved	
6.15	Landlords must decide whether an extension to this timescale is needed when considering the complexity of the complaint and then inform the resident of the expected timescale for response. Any extension must be no more than 20 working days without good reason, and the reason(s) must be clearly explained to the resident.	Yes	As defined in South Kesteven District Councils Housing Customer Feedback policy Section 15.	15.5. If we cannot respond in time, we will contact the complainant to explain why and set a new response date within 20 working days
6.16	When an organisation informs a resident about an extension to these timescales, they must be provided with the contact details of the Ombudsman.	Yes		

6.17	A complaint response must be provided to the resident when the answer to the complaint is known, not when the outstanding actions required to address the issue are completed. Outstanding actions must still be tracked and actioned promptly with appropriate updates provided to the resident.	Yes	A partial response is provided where necessary and an updated response when we are able to do so.	
6.18	Landlords must address all points raised in the complaint definition and provide clear reasons for any decisions, referencing the relevant policy, law and good practice where appropriate.	Yes		
6.19	Landlords must confirm the following in writing to the resident at the completion of stage 2 in clear, plain language: a. the complaint stage; b. the complaint definition; c. the decision on the complaint; d. the reasons for any decisions made; e. the details of any remedy offered to put things right; f. details of any outstanding actions; and g. details of how to escalate the matter to the Ombudsman Service if the individual remains dissatisfied.	Yes	Responses are made on a templated format to ensure consistency	
6.20	Stage 2 is the landlord's final response and must involve all suitable staff	Yes	As defined in South Kesteven District Councils Housing	

members needed to issue such a	Customer Feedback policy	
response.	Section 15	

Section 7: Putting things right

Code provision	Code requirement	Comply: Yes / No	Evidence	Commentary / explanation
7.1	Where something has gone wrong a landlord must acknowledge this and set out the actions it has already taken, or intends to take, to put things right. These can include:	Yes	These are set out in the response	
7.2	Any remedy offered must reflect the impact on the resident as a result of any fault identified.	Yes	This is explained in the response provided	We consider the impact and offer remedial action where required

7.3	The remedy offer must clearly set out what will happen and by when, in agreement with the resident where appropriate. Any remedy proposed must be followed through to completion.	Yes	This is set out in the response provided	As above
7.4	Landlords must take account of the guidance issued by the Ombudsman when deciding on appropriate remedies.	Yes		

Section 8: Putting things right

Code provision	Code requirement	Comply: Yes / No	Evidence	Commentary / explanation
8.1	Landlords must produce an annual complaints performance and service improvement report for scrutiny and challenge, which must include: a. the annual self-assessment against this Code to ensure their complaint handling policy remains in line with its requirements. b. a qualitative and quantitative analysis of the landlord's complaint handling performance. This must also include a summary of the types of complaints the landlord has refused to accept; c. any findings of non-compliance with this Code by the Ombudsman; d. the service improvements made as a result of the learning from complaints; e. any annual report about the landlord's performance from the Ombudsman; and f. any other relevant reports or publications produced by the Ombudsman in relation to the work of the landlord.	Yes	As defined in South Kesteven District Councils Housing Customer Feedback policy Section 18	important to us as they help us identify where we may be able to improve and change how we deliver our services. We will record all complaints and monitor them in terms of their subject and how we dealt with them. We will use this information to help us learn from complaints and improve service delivery. We will also ask customers for their feedback on how we handled their complaint and use this to help us improve our complaints process We provide regular reports on complaints to our management body. An annual report re complaints is placed on our website under customer feedback along with the self-assessment.

8.2	The annual complaints performance and service improvement report must be reported to the landlord's governing body (or equivalent) and published on the section of its website relating to complaints. The governing body's response to the report must be published alongside this.	Yes	As defined in South Kesteven District Councils Housing Customer Feedback policy Section 18	As above
8.3	Landlords must also carry out a self- assessment following a significant restructure, merger and/or change in procedures.	Yes	This will be carried out in such cases.	
8.4	Landlords may be asked to review and update the self-assessment following an Ombudsman investigation.	Yes	This will be carried out in such cases.	We assess the findings of Ombudsman reports.
8.5	If a landlord is unable to comply with the Code due to exceptional circumstances, such as a cyber incident, they must inform the Ombudsman, provide information to residents who may be affected, and publish this on their website Landlords must provide a timescale for returning to compliance with the Code.	Yes	This will be carried out in such cases.	

Section 9: Scrutiny & oversight: continuous learning and improvement

Code provision	Code requirement	Comply: Yes / No	Evidence	Commentary / explanation
9.1	Landlords must look beyond the circumstances of the individual complaint and consider whether service improvements can be made as a result of any learning from the complaint.	Yes	As defined in South Kesteven District Councils Housing Customer Feedback policy Section 18.1	important to us as they help us identify where we may be able to improve and change how we deliver our services. We will record all complaints and monitor them in terms of their subject and how we dealt with them. We will use this information to help us learn from complaints and improve service delivery. We will also ask customers for their feedback on how we handled their complaint and use this to help us improve our complaints process
9.2	A positive complaint handling culture is integral to the effectiveness with which landlords resolve disputes. Landlords must use complaints as a source of intelligence to identify issues and introduce positive changes in service delivery.	Yes	As defined in South Kesteven District Councils Housing Customer Feedback policy Section 18.1	As above

9.3	Accountability and transparency are also integral to a positive complaint handling culture. Landlords must report back on wider learning and improvements from complaints to stakeholders, such as residents' panels, staff and relevant committees.	Partial	As defined in South Kesteven District Councils Housing Customer Feedback policy Section 18.1 and 18.2	An internal senior manager groups meets to discuss any learning to be gained from complaints
9.4	Landlords must appoint a suitably senior lead person as accountable for their complaint handling. This person must assess any themes or trends to identify potential systemic issues, serious risks, or policies and procedures that require revision.	Yes	The Director of Housing is defined as the lead person accountable for complaint handling.	
9.5	In addition to this a member of the governing body (or equivalent) must be appointed to have lead responsibility for complaints to support a positive complaint handling culture. This person is referred to as the Member Responsible for Complaints ('the MRC').	Yes	The Cabinet Member for Housing is designated in this role	
9.6	The MRC will be responsible for ensuring the governing body receives regular information on complaints that provides insight on the landlord's complaint handling performance. This person must have access to suitable information and staff to perform this role and report on their findings.	Yes	A monthly report on complaints is provided to the Head of Housing and MRC	Regular reports are presented to the senior management

9.7	As a minimum, the MRC and the governing body (or equivalent) must receive: a. regular updates on the volume, categories and outcomes of complaints, alongside complaint handling performance; b. regular reviews of issues and trends arising from complaint handling; c. regular updates on the outcomes of the Ombudsman's investigations and progress made in complying with orders related to severe maladministration findings; and d. annual complaints performance and service improvement report.	Yes	As defined in South Kesteven District Councils Housing Customer Feedback policy Section 18	As above
9.8	Landlords must have a standard objective in relation to complaint handling for all relevant employees or third parties that reflects the need to: a. have a collaborative and cooperative approach towards resolving complaints, working with colleagues across teams and departments; b. take collective responsibility for any shortfalls identified through complaints, rather than blaming others; and c. act within the professional standards for engaging with complaints	Yes	As defined in South Kesteven District Councils Housing Customer Feedback policy Section 18.1 and18.2	

as set by any relevant professiona	al	
body.		