

Healthy & Strong Communities

Priority Number	Action	Responsible Scrutiny Committee	Priority Status	Action Status
1	Invest in sustainable, high quality leisure facilities across the district.	Finance & Economic	Reported Q4 2022-23	Below Target
2	Embed the work of the SK Community Hub to support volunteering and the Voluntary & Community Sector.	Rural & Communities	Reported Q4 2022-23	On Target
3	Work with partners from all sectors to tackle health, employment, and other inequalities in areas of highest need.		No Longer Reported	Not Reported
4	Continue to work in partnership with the police and the community in tackling crime, investing in the CCTV service	Rural & Communities	Reported Q4 2022-23	Below Target
5	Celebrate and enhance the rich history of the District.		Replaced with 13	Not Reported
6	Adopt a new Cultural Strategy for the District, including the local Arts, Events and Festivals programme.		Replaced with 13	Not Reported
7	Develop and adopt a Sport and Physical Activity Strategy.		Replaced with 14	Not Reported
8	Meet the Mental Health Challenge	Rural & Communities	Reported Q4 2022-23	On Target
9	Make best use of different funding sources to support the voluntary and cultural sector within the District.	Rural & Communities	Reported Q4 2022-23	On Target
10	Protect our most vulnerable residents with robust safeguarding processes.	Rural & Communities	Reported Q4 2022-23	Significantly Below Target
11	Improve and invest in the local arts & cultural venues across the District.	Culture & Leisure	Reported Q4 2022-23	On Target
12	Promote and make progress against the Council's Equality Objectives	Rural & Communities	Reported Q4 2022-23	On Target
13	Review Arts services within the district with ambition to provide improved, efficient and accessible arts within the district.	Culture & Leisure	Reported Q4 2022-23	On Target
14	Develop and adopt a Sport and Physical Activity Strategy.	Culture & Leisure	Reported Q4 2022-23	On Target

A Clean & Sustainable Environment

Priority Number	Action	Responsible Scrutiny Committee	Priority Status	Action Status
1	Reduce the Council's carbon footprint by at least 30% by 2030 and endeavour to become net-zero carbon as soon as viable before 2050.		Reported Mid-Year	Not Reported
2	Deliver the 'Big Clean' programme and maintain higher street standards.		No Longer Reported	Not Reported
3	Continue to innovate our approach to waste management to build on our strengths and maximise commercial and other opportunities.	Environment	Reported Q4 2022-23	Below Target
4	Maintain and enhance our green areas across the District, aiming to secure Green Flag status for Queen Elizabeth Park, Dysart Park and other relevant areas.		Reported Mid-Year	Not Reported
5	Work proactively with Environment SK to deliver high quality services and maximise commercial opportunities.	Environment	Reported Q4 2022-23	On Target
6	Work with the Lincolnshire Waste Partnership to reduce waste and further improve recycling.	Environment	Reported Q4 2022-23	Below Target
7	Recognise the changes in environmentally friendly modes of transport and seek to work with others to adapt required infrastructure	Environment	Reported Q4 2022-23	On Target
8	Explore opportunities to build on the success of the food waste pilot and ensure the service is sustainable.		No Longer Reported	Not Reported
9	Build a new, modern depot which is fit for the future.	Environment	Reported Q4 2022-23	Below Target

Delivery of Growth of Our Economy

Priority Number	Action	Responsible Scrutiny Committee	Priority Status	Action Status
1	Delivery of the St Martins Park development scheme in Stamford.	Finance & Economic	Reported Q4 2022-23	On Target
2	Regeneration of Grantham town centre, supported by the Future High Street (FHSF) bid and delivery of the Heritage Action Zone programme (HAZ).	Finance & Economic	Reported Q4 2022-23	Below Target
3	Identify funding & other opportunities to support the development of the town centres of Bourne, The Deepings and Stamford, and apply lessons learnt from the Future High Street Fund & other initiatives.	Finance & Economic	Reported Q4 2022-23	On Target
4	Develop a package of measures to support the recovery of the local economy to safeguard local jobs wherever possible.	Finance & Economic	Reported Q4 2022-23	On Target
5	Review the scope and focus of InvestSK to maximise the support to local businesses and attract inward investment.		Removed as Complete	Not Reported
6	Continue to attract investment and encourage diverse businesses to the District and ensure appropriate land and property is available	Finance & Economic	Reported Q4 2022-23	On Target
7	Work with the education providers to increase opportunities for local learning and apprenticeships in the District.		No Longer Reported	Not Reported
8	In partnership with LCC bring forward housing and employment opportunities linked to the delivery of the Grantham Southern Relief Road.		No Longer Reported	Not Reported
9	Work with partners and attractions, to promote visitor economy and increase visitor spend in the District, including the adoption of a Tourism Strategic Framework.	Culture & Leisure	Reported Q4 2022-23	On Target
10	Support the roll out of improved broadband and other key infrastructure to support local businesses and rural areas.		No Longer Reported	Not Reported
11	Work closely with markets across South Kesteven and seek to maintain their viability.	Culture & Leisure	Reported Q4 2022-23	Below Target

Housing That Meets The Needs Of All Residents

Priority Number	Action	Responsible Scrutiny Committee	Priority Status	Action Status
1	Work in partnership with the housing market to stimulate housing growth.	Housing	Reported Q4 2022-23	Below Target
2	Work to reduce and prevent homelessness in our District.	Housing	Reported Q4 2022-23	Significantly Below Target
3	Increase the supply of high quality, sustainable Council houses.	Housing	Reported Q4 2022-23	Significantly Below Target
4	Undertake a Planning Review to improve performance and support local sustainable, high quality growth.	Housing	Reported Q4 2022-23	On Target
5	Undertake a Housing Review to provide the highest quality service possible to our tenants	Housing	Reported Q4 2022-23	Below Target
6	Work with housing associations and developers to ensure quality affordable housing is delivered.	Housing	Reported Q4 2022-23	On Target
7	Ensure the ambitions of the adopted Local Plan are met and a review framework is developed to deliver sustainable growth in the District.	Housing	Reported Q4 2022-23	On Target
8	Work with Homes England, the Ministry of Defence and other partners to develop holistic masterplans for the delivery of Grantham's Southern Urban Extension.		No Longer Reported	Not Reported
9	Ensure that major developments in South Kesteven are high quality, with sustainable, good design.	Housing	Reported Q4 2022-23	On Target
10	Prioritise bringing private sector empty properties back in to use.	Housing	Reported Q4 2022-23	On Target

Priority



Housing That Meets The Needs Of All Residents 1

Measured

Quarterly

Responsible Director

Growth & Culture

Below Target

Current Status

Responsible Cabinet Member

Planning & Planning Policy

Action

Work in partnership with the housing market to stimulate housing growth.

Measure



1. Number of houses complete

Target

650

Achieved

642

2. Number of houses complete In Grantham

300

95

Measure History



1. Number of houses complete

Q1 2022-23

104

Q2 2022-23

244

Q3 2022-23

380

Q4 2022-23

642

2. Number of houses complete In Grantham

9

28

38

95

Commentary



The Local Plan was adopted on 30th January 2020. The Plan's annual target for housing completions is 650 dwellings. A total of 642 net additional dwellings were completed in the monitoring year (2022/23). The Local Plan identifies land to provided 53% of housing in Grantham, 18% in Stamford, 7% in Bourne, 8% in the Deepings, and 14% in the villages across the plan period (2011-2036).

Completions in the four main towns accounted for 75% of the completions, with 95 dwellings completed in Grantham. A dwelling is counted as a completion when it is substantially complete; this means that it has working facilities (kitchens and bathrooms) and is ready for occupying (it does not need to be furnished).

Officers are reviewing the Council's housing needs as part of the local plan review which will also include reviewing where to allocate any additional housing should we need to increase our housing supply.

*(Please note these are provisional figures and will be confirmed at the end of the year through the publication of the Annual Position Statement or the 5-Year Housing Land Supply Statement).

Priority



Housing That Meets The Needs Of All Residents 2

Measured

Quarterly

Responsible Director



Housing & Property

Significantly Below Target

Current Status

Responsible Cabinet Member



Housing & Property

Action

Work to reduce and prevent homelessness in our District.

Measure



Measure	Target	Achieved
1. Proportion of prevention cases successfully resolved	>50%	29.79% (14 of 47)
2. Proportion of relief cases successfully resolved	>40%	34.62% (45 of 130)
3. Number of homelessness duty cases accepted in year	<95	210
4. Proportion of homeless cases accepted as final duty	>60%	79.85%
5. Position in benchmarking group	Highest	Not Reported

Measure History



	Q1 2022-23	Q2 2022-23	Q3 2022-23	Q4 2022-23
1. Proportion of prevention cases successfully resolved	44%	39.06%	30.77% (24 of 78)	29.79% (14 of 47)
2. Proportion of relief cases successfully resolved	38%	40.85%	37.31% (50 of 134)	34.62% (45 of 130)
3. Number of homelessness duty cases accepted in year	41	104	146	210
4. Proportion of homeless cases accepted as final duty	67%	78.2%	78.07%	79.85%

Commentary



Our Housing Options team continues to provide the district's response to homelessness and homelessness prevention. However, with the prevailing housing market, access into the private sector continues to be a huge challenge. We are still facing pressures on the service which we predict will increase with the announcement of the closure of all bridging hotels within the UK. In addition to this, it is predicted that the cost of living crisis with further increase the number of household approaching because they are struggling financially to sustain their existing accommodation.

The demand for affordable social housing continues to far outweigh the supply so its essential that our policies and procedures support prioritising those in the most need of affordable housing

Priority



Housing That Meets The Needs Of All Residents 3

Measured

Quarterly

Responsible Director



Housing & Property

Significantly Below Target

Current Status

Responsible Cabinet Member



Housing & Property

Action

Increase the supply of high quality, sustainable Council houses.

Measure



	Target	Achieved
1. Number of new Council Homes provided	15	0
2. Number of Council Homes that have solid fuel heating replaced	100 of 252	See Commentary

Measure History



	Q1 2022-23	Q2 2022-23	Q3 2022-23	Q4 2022-23
1. Number of new Council Homes provided	5	0	0	0
2. Number of Council Homes that have solid fuel heating replaced	3	-	See Commentary	See Commentary

Commentary



The following sites for new council homes are progressing as detailed below;

Swinegate, new housing development comprising up to 20 units, Pre construction works are underway to bring the site forward, cabinet has now approved and works are hoped to start on site in July 2023.

Elizabeth Road, development of 4 homes, planning has been approved, drainage strategy is being progressed, procurement process due to comment early May 2023.

Larch Close, development of 21 homes, planning application has been submitted and due for decision at March planning committee.

Uplands Drive, development of 6 units, external resource to bring the scheme forwards is being sourced from external organisation.

Regarding the solid fuel heating replacements over 150 properties have now received heating upgrades in the form of modern efficient storage heaters or air source heat pumps through the LAD2 programme which has now come to an end. We have installed 97 electric storage heating systems and 81 air source heat pumps, we aim to continue with this valuable workstream in future capital programmes and these works form a part of the bid in to the Social Housing Decarbonisation Fund (SHDF). To better reflect the work that will be carried out additional measures will be considered as part of the corporate plan refresh to allow performance monitoring of more than just heating upgrades going forwards.

Priority



Housing That Meets The Needs Of All Residents 4

Measured

Annually

Responsible Director

Growth & Culture

On Target

Current Status

Responsible Cabinet Member

Planning & Planning Policy

Action

Undertake a Planning Review to improve performance and support local sustainable, high quality growth.

Measure



Measure	Target	Achieved
1. Review and Adopt New Planning Committee Protocols	Adopted	Completed March 2023
2. Adopt new Code of Practice for Planning Matters	Adopted	Completed March 2023
3. % Major Applications Determined in Time	>60%	100%
4. % Non-Major Applications Determined in Time	>70%	80%

Measure History



Measure History	Q1 2022-23	Q2 2022-23	Q3 2022-23	Q4 2022-23
1. Review and Adopt New Planning Committee Protocols	Reported Annually	Reported Annually	Reported Annually	Completed March 2023
2. Adopt new Code of Practice for Planning Matters	Reported Annually	Reported Annually	Reported Annually	Completed March 2023
3. % Major Applications Determined in Time	90%	100%	90%	100%
4. % Non-Major Applications Determined in Time	90.5%	88.6%	80%	80%

Commentary



There are some vacancies within the team that have resulted in increased workloads for individual officers resulting in a slight drop in performance over the quarter. Performance remains high tested against the KPI and the nationally set performance targets. Recruitment is currently taking place and performance will be monitored closely.

Priority



Housing That Meets The Needs Of All Residents 5

Measured

Quarterly

Responsible Director



Housing & Property

Below Target

Current Status

Responsible Cabinet Member



Housing & Property

Action

Undertake a Housing Review to provide the highest quality service possible to our tenants

Measure



Measure	Target	Achieved
1. Rent Collection (inc. arrears)	97.35%	97.66%
2. % Properties with a valid gas certificate	100%	99.2%
3. Average Void Relet Time (Calendar Days)	TBC	106.74
4. Percentage of responsive repairs resolved on first visit	TBC	Unable to report
5. Percentage of Properties meeting the Decent Homes Standard	100%	94.77%

Measure History



Measure	Q1 2022-23	Q2 2022-23	Q3 2022-23	Q4 2022-23
1. Rent Collection (inc. arrears)	23%	48.45%	72.03%	97.66%
2. % Properties with a valid gas certificate	99.81%	99.16%	99.29%	99.2%
3. Average Void Relet Time (Calendar Days)	57.83	80.97	97	106.74
4. Percentage of responsive repairs resolved on first visit	-	-	Unable to report	Unable to report
5. Percentage of Properties meeting the Decent Homes Standard	94.26%	94.49%	94.61%	94.77%

Commentary



Despite the cost-of-living issues being faced by tenants Rent Collection is £83,746 above target - a total of £26,149,501 has been collected against a target of £26,065,755

Our housing compliance is continuing to be reported to the Regulator with the March 2023 gas performance detailed. Our void turnaround has been impacted through staff and contractor capacity issues, we have now addressed this through the restructure and have confidence in our revised procedures and policy as reinforced by the recent voids audit. Our Decent Homes Performance continues to increase steadily with the upcoming Social Housing Decarbonisation Funded works looking to address in excess of 330 of our poorest performing properties.

Priority



Housing That Meets The Needs Of All Residents 6

Measured

Quarterly

Responsible Director



Growth & Culture

On Target

Current Status

Responsible Cabinet Member



Planning & Planning Policy

Action

Work with housing associations and developers to ensure quality affordable housing is delivered.

Measure



1. Number of affordable homes delivered in South Kesteven

Target

100

Achieved

151

Measure History



1. Number of affordable homes delivered in South Kesteven

Q1 2022-23

11

Q2 2022-23

66

Q3 2022-23

76

Q4 2022-23

151

Commentary



Of the 642* dwellings completed. 151 dwellings were affordable houses. 78 dwellings were delivered in the four main towns (Stamford (5), Grantham (34), Bourne (8), Market Deeping (31)) and 73 in the Larger Villages (Barrowby (49), Morton (15), Corby Glen (9)).

The Council has been working with developers and Registered Providers to deliver quality affordable housing in the District. During 2022, two fully affordable schemes were completed; a development of five bungalows at Land off Trinity Road, Stamford (SKDC scheme) and 49 units delivered by Longhurst in Barrowby (part of a wider allocation for 270 dwellings).

The Council continues to work closely with developers to deliver housing schemes both through planning applications and through the Local Plan Review to ensure that the Council continues to meet the needs of local residents.

*(Please note these are provisional figures and will be confirmed at the end of the year through the publication of the Annual Position Statement or the 5-Year Housing Land Supply Statement).

Priority



Housing That Meets The Needs Of All Residents 7

Measured

Annually

Responsible Director

Growth & Culture

On Target

Current Status

Responsible Cabinet Member

Planning & Planning Policy

Action

Ensure the ambitions of the adopted Local Plan are met and a review framework is developed to deliver sustainable growth in the District.

Measure



1. Maintaining a 5-year housing supply

Target

Maintain a 5 year housing land supply, including any appropriate buffer.

Achieved

5.2 years supply

2. Adherence to review programme - consultation on draft pre-submission (reg 19) by Spring 2023.

Statutory (Regulation 19) consultation on Pre-Submission Local Plan review.

Preparing draft Local Plan (Regulation 18)

Measure History



1. Maintaining a 5-year housing supply

Q4 2021-22

5.22 Years Supply

Q4 2022-23

5.2 years supply

2. Adherence to review programme - consultation on draft pre-submission (reg 19) by Spring 2023.

Preparing Local Draft Plan

Preparing draft Local Plan (Regulation 18)

Commentary



The Council has a housing land supply equivalent to 5.2 years' supply of deliverable sites which is confirmed for one year through an Annual Position Statement until 31st October 2023. The Council's housing need is identified in the adopted Local Plan as 650 dwellings per year. Local Authorities are required to demonstrate sufficient allocated and permitted housing land to meet the authority's need for 5 years. The Council is required to publish the 5 year housing land supply result annually, either through a statement or if eligible through an Annual Position Statement.

The review of the Local Plan commenced in April 2020. A Regulation 18 Issues and Options consultation was launched in October 2020 which sought the scope of the Local Plan review. A Call for Sites was also launched which invited landowners to submit details of any land that could come forward for development during the plan period. The Council has been preparing a Draft Local Plan in accordance with Regulation 18 for consultation. The consultation expected to commence in March 2023 has been delayed to review the proposed changes to the National Planning Policy Framework which are due to be published in Spring 2023. A revised Local Development Scheme which sets out the timetable for the Local Plan Review will be presented to Cabinet in May.

Priority



Housing That Meets The Needs Of All Residents 9

Measured

Biannually

Responsible Director



Growth & Culture

On Target

Current Status

Responsible Cabinet Member



Planning & Planning Policy

Action

Ensure that major developments in South Kesteven are high quality, with sustainable, good design.

Measure



1. Residential developments of 10 dwellings or more should perform positively when assessed against Building for a Healthy Life

Target

50%

Achieved

100%

Measure History



1. Residential developments of 10 dwellings or more should perform positively when assessed against Building for a Healthy Life

Q4 2021-22

63%

Q2 2022-23

50%

Q4 2022-23

100%

Commentary



The Planning team operates a pre-application advice service which includes Design PAD. Design PAD is a monthly meeting that brings together different disciplines to provide feedback on development proposals. The aim is to improve design quality and bringing people together is an efficient and effective way of achieving the desired results. Collaboration between the key disciplines such as planning, highways, local lead flood authority, the drainage board, urban design, conservation and landscape. The Design PAD is also used in relation to planning applications.

In the period January to March 2023 a total of two residential schemes of 10 dwellings or more were approved at Planning Committee and assessed against BfHL. Both of these scored above the target (min 6 greens and no reds). One scheme (Spittlegate Farm, Gorse Lane, Grantham S22/1116) scored 8 greens and the other scored 10 greens (Gas Street, Stamford, S22/1718) although this was only Outline, there was sufficient information to assess it.

Priority



Housing That Meets The Needs Of All Residents 10

Measured

Annually

Responsible Director



Housing & Property

On Target

Current Status

Responsible Cabinet Member



Housing & Property

Action

Prioritise bringing private sector empty properties back in to use.

Measure



Measure	Target	Achieved
1. Introduce a new Empty Homes strategy	2021/22	Approved By Cabinet
2. Proportion of long term empty homes within the district	Below East Mids avg.	471

Measure History



Measure History	Q4 2021-22	Q4 2022-23
1. Introduce a new Empty Homes strategy	Approved By Cabinet	Approved By Cabinet
2. Proportion of long term empty homes within the district	460	471

Commentary



The number of empty homes as of 31 March 2023 is comfortably under the average for the East Midlands which during the same period was 624.

A High Performing Council

Priority Number	Action	Responsible Scrutiny Committee	Priority Status	Action Status
1	Implement the Covid-19 Recovery Plan.		Removed as Complete	Not Reported
2	Deliver a balanced, sustainable financial plan over the medium term.	Finance & Economic	Reported Q4 2022-23	Not Reported
3	Undertake a Constitution review and implement outcomes.		Removed as Complete	Not Reported
4	Implement the findings of the Governance review across the Councils assets (including companies).		Removed as Complete	Not Reported
5	Develop a People Strategy (including a pay review) to support the retention and attraction of high quality staff.	Finance & Economic	Reported Q4 2022-23	On Target
6	Develop and implement commercial and transformation strategies to deliver additional net revenue benefit.		Removed as Complete	Not Reported
7	Undertake a fundamental review of the organisation to meet current and future needs.		Removed as Complete	Not Reported
8	Support the implementation of an IT investment roadmap to align future solutions with the Councils ambitions.		Removed as Complete	Not Reported
9	Embed an agile approach to working by building on the cultural and technological changes.		Removed as Complete	Not Reported
10	Deliver the ambitions of the Customer Experience Strategy.		No Longer Reported	Not Reported
11	Maximise the value of the Councils own spend by using local suppliers wherever practical.	Finance & Economic	Reported Q4 2022-23	Not Reported
12	Undertake an Asset Management Review.		Removed as Complete	Not Reported
13	Ensure that support packages are in place for ensuring the welfare of the districts most vulnerable residents and to enable small businesses to flourish in the district	Finance & Economic	Reported Q4 2022-23	On Target