

# Healthy & Strong Communities

Priority Number	Action	Responsible Scrutiny Committee	Priority Status	Action Status
1	Invest in sustainable, high quality leisure facilities across the district.	Finance & Economic	Reported Q2 2023-24	On Target
2	Embed the work of the SK Community Hub to support volunteering and the Voluntary & Community Sector.	Rural & Communities	Reported Q2 2023-24	On Target
3	Work with partners from all sectors to tackle health, employment, and other inequalities in areas of highest need.		No Longer Reported	Not Reported
4	Continue to work in partnership with the police and the community in tackling crime, investing in the CCTV service	Rural & Communities	Reported Q2 2023-24	On Target
5	Celebrate and enhance the rich history of the District.		Replaced with 13	Not Reported
6	Adopt a new Cultural Strategy for the District, including the local Arts, Events and Festivals programme.		Replaced with 13	Not Reported
7	Develop and adopt a Sport and Physical Activity Strategy.		Replaced with 14	Not Reported
8	Meet the Mental Health Challenge	Rural & Communities	Reported Q2 2023-24	On Target
9	Make best use of different funding sources to support the voluntary and cultural sector within the District.	Rural & Communities	Reported Q2 2023-24	Below Target
10	Protect our most vulnerable residents with robust safeguarding processes.	Rural & Communities	Reported Q2 2023-24	Significantly Below Target
11	Improve and invest in the local arts & cultural venues across the District.	Culture & Leisure	Reported Q2 2023-24	On Target
12	Promote and make progress against the Council's Equality Objectives	Rural & Communities	Reported Q4 2022-23	Not Reported
13	Review Arts services within the district with ambition to provide improved, efficient and accessible arts within the district.	Culture & Leisure	Reported Q2 2023-24	On Target
14	Develop and adopt a Sport and Physical Activity Strategy.	Culture & Leisure	Reported Q2 2023-24	On Target

## A Clean & Sustainable Environment

Priority Number	Action	Responsible Scrutiny Committee	Priority Status	Action Status
1	Reduce the Council's carbon footprint by at least 30% by 2030 and endeavour to become net-zero carbon as soon as viable before 2050.	Environment	Reported Q2 2023-24	On Target
2	Deliver the 'Big Clean' programme and maintain higher street standards.		No Longer Reported	Not Reported
3	Continue to innovate our approach to waste management to build on our strengths and maximise commercial and other opportunities.	Environment	Reported Q2 2023-24	On Target
4	Maintain and enhance our green areas across the District, aiming to secure Green Flag status for Queen Elizabeth Park, Dysart Park and other relevant areas.	Environment	Reported Q2 2023-24	On Target
5	Work proactively with Environment SK to deliver high quality services and maximise commercial opportunities.	Environment	Reported Q2 2023-24	On Target
6	Work with the Lincolnshire Waste Partnership to reduce waste and further improve recycling.	Environment	Reported Q2 2023-24	Not Reported
7	Recognise the changes in environmentally friendly modes of transport and seek to work with others to adapt required infrastructure	Environment	Reported Q2 2023-24	On Target
8	Explore opportunities to build on the success of the food waste pilot and ensure the service is sustainable.		No Longer Reported	Not Reported
9	Build a new, modern depot which is fit for the future.	Environment	Reported Q2 2023-24	On Target

Priority



# A Clean & Sustainable Environment 1

Measured

Annually

Responsible Director

Housing & Property

On Target

Current Status

Responsible Cabinet Member

Economic Development & Growth

## Action

Reduce the Council's carbon footprint by at least 30% by 2030 and endeavour to become net-zero carbon as soon as viable before 2050.

## Measure



1. Reduction in SKDC carbon emissions.

Target

6,840 Tonnes

Achieved

5783

## Measure History



1. Reduction in SKDC carbon emissions.

Q2 2022-23

6518

Q2 2023-24

5783

## Commentary



A detailed annual report containing a breakdown of SKDC carbon emissions has been presented to Environment Overview and Scrutiny Committee alongside this quarterly performance report for further detail. Particular reductions were recorded for the leisure centres category, due in part to the closure of the Deepings leisure centre facility.

Priority



# A Clean & Sustainable Environment 3

Measured

Quarterly

Responsible Director

Deputy Chief Executive

On Target

Current Status

Responsible Cabinet Member

Waste & Climate Change

## Action

Continue to innovate our approach to waste management to build on our strengths and maximise commercial and other opportunities.

## Measure



	Target	Achieved
1. Number of garden waste bins.	36252	36,318
2. % Growth (Garden Waste Service)	1% growth in year	2.1%
3. Commercial waste customers	Baseline for growth	761

## Measure History



	Q2 2022-23	Q3 2022-23	Q4 2022-23	Q1 2023-24	Q2 2023-24
1. Number of garden waste bins.	35393	35578	36,839	35,623	36,318
2. % Growth (Garden Waste Service)	-4.07%	-3.57%	-0.15%	1.34%	2.1%
3. Commercial waste customers	727	763	761	761	761

## Commentary



There has been a increase in the number of subscribers compared to 22/23 resulting in positive growth. The number of customers using the commercial waste collection service has remained the same as the previously reported quarter as the service is currently operating at capacity.

Priority



# A Clean & Sustainable Environment 4

Measured

Annually

Responsible Director

Growth & Culture

On Target

Current Status

Responsible Cabinet Member

Housing & Property

## Action

Maintain and enhance our green areas across the District, aiming to secure Green Flag status for Queen Elizabeth Park, Dysart Park and other relevant areas.

## Measure



Measure	Target	Achieved
1. Public satisfaction from visitors to Wyndham Park	90+%	See Commentary
2. Public satisfaction from visitors to Queen Elizabeth Park	80+%	See Commentary
3. Green Flag status	Maintain Green Flag status for Wyndham Park, Queen Elizabeth Park & Dysart Park.	See Commentary

## Measure History



	Q2 2022-23	Q2 2023-24
1. Public satisfaction from visitors to Wyndham Park	See Commentary	See Commentary
2. Public satisfaction from visitors to Queen Elizabeth Park	See Commentary	See Commentary
3. Green Flag status	See Commentary	See Commentary

## Commentary



Wyndham Park, Queen Elizabeth Park and Dysart Park have all been voted as being among the best parks in the country, all now having coveted green flag status. The Green Flag management plans are being updated to ensure this fabulous achievement can be maintained and strengthened. The newly recruited Parks Volunteer and Engagement Officer is making an impact at Wyndham Park and introducing a wide range of events hosted in the park and the Visitor Centre. The Council has now adopted a Volunteer Policy which will form the basis of a volunteer recruitment drive to fulfill a wide range of roles within the Park to complement the Council's work. Stronger bonds are being developed with all Friends groups across the three parks. The latest survey for Wyndham Park demonstrated that 98% of the people surveyed thought Wyndham Park had a positive impact on the local community. 91% reported the park improved their quality of life and 87% thought the maintenance was to a high standard. The consultation for Queen Elizabeth Park will be due to launch in October 2023 and results will be shared in future reports.

Priority



# A Clean & Sustainable Environment 5

Measured

Quarterly

Responsible Director

Growth & Culture

On Target

Current Status

Responsible Cabinet Member

Housing & Property

## Action

Work proactively with Environment SK to deliver high quality services and maximise commercial opportunities.

## Measure



1. Client side reporting criteria

### Target

No Set Target

### Achieved

See Commentary

## Measure History



1. Client side reporting criteria

Q2 2022-23

-

Q3 2022-23

-

Q4 2022-23

See Commentary

Q1 2023-24

See Commentary

Q2 2023-24

See Commentary

## Commentary



Following a decision by Cabinet in February 2023 the Council's grounds maintenance service was insourced and became a Council function from 1st April 2023. EnvironmentSK is in the process of being wound up as a company, the insourcing of the previous team resulting in a financial saving. Following further consultation the insourced grounds maintenance team has now been fully integrated with the Council's Street Scene team. The integration of the two teams will allow for collaborative work to keep South Kesteven clean and green, provide a flexible multi skilled workforce and drive further financial efficiencies. The resulting reduction in journeys across the district, and a potential move to battery powered equipment, will also help to reduce the Council's carbon output. Now that the two teams are fully integrated work is being done to develop a district wide specification to ensure a high level of service if provided across the whole district. As this is now a Council service there is no requirement for client side reporting, however the specification which is being developed will include key performance indicators on the effectiveness of the service, including the number of complaints. The Council's Housing team have also retained some resource to ensure that HRA land is maintained appropriately and this can continued to be monitored.

Priority



# A Clean & Sustainable Environment 6

Measured

Quarterly

Responsible Director

Deputy Chief Executive

Not Reported

Current Status

Responsible Cabinet Member

Waste & Climate Change

## Action

Work with the Lincolnshire Waste Partnership to reduce waste and further improve recycling.

## Measure



Measure	Target	Achieved
1. Residual waste tonnes per 1000 households.	<44 t/1000 households	Awaiting Data from LCC
2. Contribution to increasing the proportion of recycling, as set out in the LWP strategy.	42.5%	Awaiting Data from LCC
3. Reduced non-target recyclable materials in the recycling stream.	<30%	Awaiting Data from LCC

## Measure History



	Q2 2022-23	Q3 2022-23	Q4 2022-23	Q1 2023-24	Q2 2023-24
1. Residual waste tonnes per 1000 households.	42.95	39.08	41.4	39.38	Awaiting Data from LCC
2. Contribution to increasing the proportion of recycling, as set out in the LWP strategy.	35.47%	30.70%	35.10%	23.16%	Awaiting Data from LCC
3. Reduced non-target recyclable materials in the recycling stream.	25.75%	25.06%	27.58%	27.85%	Awaiting Data from LCC

## Commentary



Please note that the most recent data reported here covers the waste/recycling figures as of Q1 2023-2024. This is due to a delay in Lincolnshire County Council providing the required information.

Priority



# A Clean & Sustainable Environment 7

Measured

Quarterly

Responsible Director

Housing & Property

On Target

Current Status

Responsible Cabinet Member

Waste & Climate Change

## Action

Recognise the changes in environmentally friendly modes of transport and seek to work with others to adapt required infrastructure

## Measure



Measure	Target	Achieved
1. Number of miles generated	35000	69,847
2. Carbon Tonnes saved	7 Tonnes	13.34
3. Charging Point Utilisation Percentage	10%	18.14%

## Measure History



	Q2 2022-23	Q3 2022-23	Q4 2022-23	Q1 2023-24	Q2 2023-24
1. Number of miles generated	40,098	54289	56287	56402	69,847
2. Carbon Tonnes saved	7.66	10.37	10.75	10.77	13.34
3. Charging Point Utilisation Percentage	10.76%	15.01%	16.44%	14.19%	18.14%

## Commentary



The use of electric vehicle charge points within our car parks continues to see reasonably good uptake, with 298 separate drivers making use of the charge points in the quarter. Stamford continues to be the most popular facility within the district around 40% utilisation in the period.



Priority



# A Clean & Sustainable Environment 9

Measured

Quarterly

Responsible Director

Chief Finance Officer

On Target

Current Status

Responsible Cabinet Member

Housing & Property

## Action

Build a new, modern depot which is fit for the future.

## Measure



Measure	Target	Achieved
1. Design and costs approval	Q4 2022/23	Completed
2. Budget approval	Q4 2022/23	Completed
3. Planning application submission and approval	Q4 2022/23	Planning application submit
4. Procurement	Q4 2022/23	Commenced
5. Construction commenced	Q4 2022/23	Q1 2024
6. Construction Completion	2023/24	Q4 2024/Q1 2025

## Measure History



	Q2 2022-23	Q3 2022-23	Q4 2022-23	Q1 2023-24	Q2 2023-24
1. Design and costs approval	Ongoing	Q1 2022/2023	Q2 2022/23	Q2 2023	Completed
2. Budget approval	Ongoing	Q1 2022/2023	Q2 2022/23	Q2 2023	Completed
3. Planning application submission and approval	Ongoing	Q2 2022/2023	Q3 2022/23	Q3 2023	Planning application submit
4. Procurement	Dependent on Above	dependent on above	Q3 2022/23	Q3/Q4 2023	Commenced
5. Construction commenced	Dependent on Above	dependent on above	Q1/Q2 2023/2024	Q1 2024	Q1 2024
6. Construction Completion	Dependent on Above	dependent on above	Q4 2023/2024	Q4 2024	Q4 2024/Q1 2025

## Commentary



It has been a busy quarter for this project as there has been a series of meetings (joint scrutiny,Cabinet, Council) to consider the budget. This was approved and as such the planning application for the scheme has been submitted. This is expected to take 13 weeks for determination due to ongoing dialogue with the planning department at the pre-application stage. An expression of interest for the construction companies on the Pagabo framework has taken place and there has been a good response to building out the new depot and associated buildings/car parking areas.

## Delivery of Growth of Our Economy

Priority Number	Action	Responsible Scrutiny Committee	Priority Status	Action Status
1	Delivery of the St Martins Park development scheme in Stamford.	Finance & Economic	Reported Q2 2023-24	Below Target
2	Regeneration of Grantham town centre, supported by the Future High Street (FHSF) bid and delivery of the Heritage Action Zone programme (HAZ).	Finance & Economic	Reported Q2 2023-24	Below Target
2	Regeneration of Grantham town centre, supported by the Future High Street (FHSF) bid and delivery of the Heritage Action Zone programme (HAZ).	Finance & Economic	Reported Q2 2023-24	On Target
3	Identify funding & other opportunities to support the development of the town centres of Bourne, The Deepings and Stamford, and apply lessons learnt from the Future High Street Fund & other initiatives.	Finance & Economic	Reported Q2 2023-24	On Target
4	Develop a package of measures to support the recovery of the local economy to safeguard local jobs wherever possible.	Finance & Economic	Reported Q2 2023-24	On Target
5	Review the scope and focus of InvestSK to maximise the support to local businesses and attract inward investment.		Removed as Complete	Not Reported
6	Continue to attract investment and encourage diverse businesses to the District and ensure appropriate land and property is available	Finance & Economic	Reported Q2 2023-24	On Target
7	Work with the education providers to increase opportunities for local learning and apprenticeships in the District.		No Longer Reported	Not Reported
8	In partnership with LCC bring forward housing and employment opportunities linked to the delivery of the Grantham Southern Relief Road.		No Longer Reported	Not Reported
9	Work with partners and attractions, to promote visitor economy and increase visitor spend in the District, including the adoption of a Tourism Strategic Framework.	Culture & Leisure	Reported Q2 2023-24	On Target
10	Support the roll out of improved broadband and other key infrastructure to support local businesses and rural areas.		No Longer Reported	Not Reported
11	Work closely with markets across South Kesteven and seek to maintain their viability.	Culture & Leisure	Reported Q4 2022-23	Not Reported

# Housing That Meets The Needs Of All Residents

Priority Number	Action	Responsible Scrutiny Committee	Priority Status	Action Status
1	Work in partnership with the housing market to stimulate housing growth.	Housing	Reported Q2 2023-24	Below Target
2	Work to reduce and prevent homelessness in our District.	Housing	Reported Q2 2023-24	Significantly Below Target
3	Increase the supply of high quality, sustainable Council houses.	Housing	Reported Q2 2023-24	Below Target
4	Undertake a Planning Review to improve performance and support local sustainable, high quality growth.	Housing	Reported Q1 2023-24	Not Reported
4	Undertake a Planning Review to improve performance and support local sustainable, high quality growth.	Housing	Reported Q2 2023-24	Not Reported
5	Undertake a Housing Review to provide the highest quality service possible to our tenants	Housing	Reported Q2 2023-24	Below Target
6	Work with housing associations and developers to ensure quality affordable housing is delivered.	Housing	Reported Q2 2023-24	On Target
7	Ensure the ambitions of the adopted Local Plan are met and a review framework is developed to deliver sustainable growth in the District.	Housing	Reported Q4 2022-23	Not Reported
8	Work with Homes England, the Ministry of Defence and other partners to develop holistic masterplans for the delivery of Grantham's Southern Urban Extension.		No Longer Reported	Not Reported
9	Ensure that major developments in South Kesteven are high quality, with sustainable, good design.	Housing	Reported Q2 2023-24	On Target
10	Prioritise bringing private sector empty properties back in to use.	Housing	Reported Q4 2022-23	Not Reported

# A High Performing Council

Priority Number	Action	Responsible Scrutiny Committee	Priority Status	Action Status
1	Implement the Covid-19 Recovery Plan.		Removed as Complete	Not Reported
2	Deliver a balanced, sustainable financial plan over the medium term.	Finance & Economic	Reported Q4 2022-23	On Target
3	Undertake a Constitution review and implement outcomes.		Removed as Complete	Not Reported
4	Implement the findings of the Governance review across the Councils assets (including companies).		Removed as Complete	Not Reported
5	Develop a People Strategy (including a pay review) to support the retention and attraction of high quality staff.	Finance & Economic	Reported Q2 2023-24	On Target
6	Develop and implement commercial and transformation strategies to deliver additional net revenue benefit.		Removed as Complete	Not Reported
7	Undertake a fundamental review of the organisation to meet current and future needs.		Removed as Complete	Not Reported
8	Support the implementation of an IT investment roadmap to align future solutions with the Councils ambitions.		Removed as Complete	Not Reported
9	Embed an agile approach to working by building on the cultural and technological changes.		Removed as Complete	Not Reported
10	Deliver the ambitions of the Customer Experience Strategy.		No Longer Reported	Not Reported
11	Maximise the value of the Councils own spend by using local suppliers wherever practical.	Finance & Economic	Reported Q4 2022-23	Not Reported
12	Undertake an Asset Management Review.		Removed as Complete	Not Reported
13	Ensure that support packages are in place for ensuring the welfare of the districts most vulnerable residents and to enable small businesses to flourish in the district	Finance & Economic	Reported Q2 2023-24	On Target