

## Healthy & Strong Communities

Priority Number	Action	Responsible Scrutiny Committee	Priority Status	Action Status
1	Invest in sustainable, high quality leisure facilities across the district.	Finance & Economic	Reported Q4 2022-23	Below Target
2	Embed the work of the SK Community Hub to support volunteering and the Voluntary & Community Sector.	Rural & Communities	Reported Q4 2022-23	On Target
3	Work with partners from all sectors to tackle health, employment, and other inequalities in areas of highest need.		No Longer Reported	Not Reported
4	Continue to work in partnership with the police and the community in tackling crime, investing in the CCTV service	Rural & Communities	Reported Q4 2022-23	Below Target
5	Celebrate and enhance the rich history of the District.		Replaced with 13	Not Reported
6	Adopt a new Cultural Strategy for the District, including the local Arts, Events and Festivals programme.		Replaced with 13	Not Reported
7	Develop and adopt a Sport and Physical Activity Strategy.		Replaced with 14	Not Reported
8	Meet the Mental Health Challenge	Rural & Communities	Reported Q4 2022-23	On Target
9	Make best use of different funding sources to support the voluntary and cultural sector within the District.	Rural & Communities	Reported Q4 2022-23	On Target
10	Protect our most vulnerable residents with robust safeguarding processes.	Rural & Communities	Reported Q4 2022-23	Significantly Below Target
11	Improve and invest in the local arts & cultural venues across the District.	Culture & Leisure	Reported Q4 2022-23	On Target
12	Promote and make progress against the Council's Equality Objectives	Rural & Communities	Reported Q4 2022-23	On Target
13	Review Arts services within the district with ambition to provide improved, efficient and accessible arts within the district.	Culture & Leisure	Reported Q4 2022-23	On Target
14	Develop and adopt a Sport and Physical Activity Strategy.	Culture & Leisure	Reported Q4 2022-23	On Target

## A Clean & Sustainable Environment

Priority Number	Action	Responsible Scrutiny Committee	Priority Status	Action Status
1	Reduce the Council's carbon footprint by at least 30% by 2030 and endeavour to become net-zero carbon as soon as viable before 2050.		Reported Mid-Year	Not Reported
2	Deliver the 'Big Clean' programme and maintain higher street standards.		No Longer Reported	Not Reported
3	Continue to innovate our approach to waste management to build on our strengths and maximise commercial and other opportunities.	Environment	Reported Q4 2022-23	Below Target
4	Maintain and enhance our green areas across the District, aiming to secure Green Flag status for Queen Elizabeth Park, Dysart Park and other relevant areas.		Reported Mid-Year	Not Reported
5	Work proactively with Environment SK to deliver high quality services and maximise commercial opportunities.	Environment	Reported Q4 2022-23	On Target
6	Work with the Lincolnshire Waste Partnership to reduce waste and further improve recycling.	Environment	Reported Q4 2022-23	Below Target
7	Recognise the changes in environmentally friendly modes of transport and seek to work with others to adapt required infrastructure	Environment	Reported Q4 2022-23	On Target
8	Explore opportunities to build on the success of the food waste pilot and ensure the service is sustainable.		No Longer Reported	Not Reported
9	Build a new, modern depot which is fit for the future.	Environment	Reported Q4 2022-23	Below Target

Priority



# A Clean & Sustainable Environment 3

Measured

Quarterly

Responsible Director

Deputy Chief Executive

Below Target

Current Status

Responsible Cabinet Member

Waste & Climate Change

## Action

Continue to innovate our approach to waste management to build on our strengths and maximise commercial and other opportunities.

## Measure



	Target	Achieved
1. Number of garden waste bins.	36252	36,839
2. % Growth (Garden Waste Service)	1% growth in year	-0.15%
3. Commercial waste customers	Baseline for growth	761

## Measure History



	Q1 2022-23	Q2 2022-23	Q3 2022-23	Q4 2022-23
1. Number of garden waste bins.	35152	35393	35578	36,839
2. % Growth (Garden Waste Service)	-4.72%	-4.07%	-3.57%	-0.15%
3. Commercial waste customers	723	727	763	761

## Commentary



There has been an overall reduction in the number of subscribers compared to 21/22 resulting in negative growth. This is likely explained by the increase in customers that was seen during 2020 and 2021 due to Covid19 restrictions and those customers leaving the scheme or reducing the number of bins and returning to their previous disposal arrangements. The number of customers using the commercial waste collection service increased by 4.9% on the previous quarter.

Priority



# A Clean & Sustainable Environment 5

Measured

Quarterly

Responsible Director

Growth & Culture

On Target

Current Status

Responsible Cabinet Member

Housing & Property

## Action

Work proactively with Environment SK to deliver high quality services and maximise commercial opportunities.

## Measure



1. Client side reporting criteria

### Target

TBC

### Achieved

See Commentary

## Measure History



1. Client side reporting criteria

Q1 2022-23

-

Q2 2022-23

-

Q3 2022-23

-

Q4 2022-23

See Commentary

## Commentary



Following a decision by Cabinet in February 2023 the Council's grounds maintenance service has been insourced with effect from 1st April 2023. This decision was made with full cross party support. During Qtr 4 the staff employed by EnvironmentSK Ltd were transferred to the Council following a successful TUPE process.

Whilst the transfer was ongoing client side arrangements remained in place to ensure high standards of grounds maintenance were delivered across the district.

Priority



# A Clean & Sustainable Environment 6

Measured

Quarterly

Responsible Director

Deputy Chief Executive

Below Target

Current Status

Responsible Cabinet Member

Waste & Climate Change

## Action

Work with the Lincolnshire Waste Partnership to reduce waste and further improve recycling.

## Measure



	Target	Achieved
1. Residual waste tonnes per 1000 households.	<44 t/1000 households	41.4
2. Contribution to increasing the proportion of recycling, as set out in the LWP strategy.	42.5%	35.10%
3. Reduced non-target recyclable materials in the recycling stream.	<30%	27.58%

## Measure History



	Q1 2022-23	Q2 2022-23	Q3 2022-23	Q4 2022-23
1. Residual waste tonnes per 1000 households.	43.42	42.95	39.08	41.4
2. Contribution to increasing the proportion of recycling, as set out in the LWP strategy.	31.69%	35.47%	30.70%	35.10%
3. Reduced non-target recyclable materials in the recycling stream.	26.43%	25.75%	25.06%	27.58%

## Commentary



Please note that the most recent data reported here relates to waste/recycling collected in Q3 due to the time it requires to receive the information from Lincolnshire County Council.

The amount of residual waste (black bin) collected over the quarter has increased slightly since Q2 however has steadily declined in 2022-23 overall, alongside this, the level of recycling has also decreased, this is particularly noticeable in the reduced amount of garden waste collected during July and August, this is likely to have been impacted by the dry summer. The amount of non-target recyclable material in the recycled waste (silver bin) remains consistent at around 25%, which is similar to the other Lincolnshire authorities.

Priority



# A Clean & Sustainable Environment 7

Measured

Quarterly

Responsible Director



Housing & Property

On Target

Current Status

Responsible Cabinet Member



Waste & Climate Change

## Action

Recognise the changes in environmentally friendly modes of transport and seek to work with others to adapt required infrastructure

## Measure



Measure	Target	Achieved
1. Number of miles generated	35000	56287
2. Carbon Tonnes saved	7 Tonnes	10.75
3. Charging Point Utilisation Percentage	10%	16.44%

## Measure History



	Q1 2022-23	Q2 2022-23	Q3 2022-23	Q4 2022-23
1. Number of miles generated	39051	40,098	54289	56287
2. Carbon Tonnes saved	7.5	7.66	10.37	10.75
3. Charging Point Utilisation Percentage	10.85%	10.76%	15.01%	16.44%

## Commentary



The use of electric vehicle charge points within our car parks continues to see good uptake, with over 250 separate drivers making use of the charge points in the quarter. Stamford continues to be the most popular facility within the district.

An issue with the supporting infrastructure to the charge unit in Market Deeping is being investigated in order to restore access to the charge point.

Priority



# A Clean & Sustainable Environment 9

Measured

Quarterly

Responsible Director

Chief Finance Officer

Below Target

Current Status

Responsible Cabinet Member

Housing & Property

## Action

Build a new, modern depot which is fit for the future.

## Measure



Measure	Target	Achieved
1. Design and costs approval	Q4 2022/23	Q2 2022/23
2. Budget approval	Q4 2022/23	Q2 2022/23
3. Planning application submission and approval	Q4 2022/23	Q3 2022/23
4. Procurement	Q4 2022/23	Q3 2022/23
5. Construction commenced	Q4 2022/23	Q1/Q2 2023/2024
6. Construction Completion	2023/24	Q4 2023/2024

## Measure History



Measure History	Q1 2022-23	Q2 2022-23	Q3 2022-23	Q4 2022-23
1. Design and costs approval	Ongoing	Ongoing	Q1 2022/2023	Q2 2022/23
2. Budget approval	Ongoing	Ongoing	Q1 2022/2023	Q2 2022/23
3. Planning application submission and approval	Ongoing	Ongoing	Q2 2022/2023	Q3 2022/23
4. Procurement	Dependent on Above	Dependent on Above	dependent on above	Q3 2022/23
5. Construction commenced	Dependent on Above	Dependent on Above	dependent on above	Q1/Q2 2023/2024
6. Construction Completion	Dependent on Above	Dependent on Above	dependent on above	Q4 2023/2024

## Commentary



The project had re-commenced following a pause in the design whilst other elements that could have impacted the design were completed. The design team met on the 17th of April 2023 to recommence at the detailed design stage. The revised scope now also includes grounds maintenance.

## Delivery of Growth of Our Economy

Priority Number	Action	Responsible Scrutiny Committee	Priority Status	Action Status
1	Delivery of the St Martins Park development scheme in Stamford.	Finance & Economic	Reported Q4 2022-23	On Target
2	Regeneration of Grantham town centre, supported by the Future High Street (FHSF) bid and delivery of the Heritage Action Zone programme (HAZ).	Finance & Economic	Reported Q4 2022-23	Below Target
3	Identify funding & other opportunities to support the development of the town centres of Bourne, The Deepings and Stamford, and apply lessons learnt from the Future High Street Fund & other initiatives.	Finance & Economic	Reported Q4 2022-23	On Target
4	Develop a package of measures to support the recovery of the local economy to safeguard local jobs wherever possible.	Finance & Economic	Reported Q4 2022-23	On Target
5	Review the scope and focus of InvestSK to maximise the support to local businesses and attract inward investment.		Removed as Complete	Not Reported
6	Continue to attract investment and encourage diverse businesses to the District and ensure appropriate land and property is available	Finance & Economic	Reported Q4 2022-23	On Target
7	Work with the education providers to increase opportunities for local learning and apprenticeships in the District.		No Longer Reported	Not Reported
8	In partnership with LCC bring forward housing and employment opportunities linked to the delivery of the Grantham Southern Relief Road.		No Longer Reported	Not Reported
9	Work with partners and attractions, to promote visitor economy and increase visitor spend in the District, including the adoption of a Tourism Strategic Framework.	Culture & Leisure	Reported Q4 2022-23	On Target
10	Support the roll out of improved broadband and other key infrastructure to support local businesses and rural areas.		No Longer Reported	Not Reported
11	Work closely with markets across South Kesteven and seek to maintain their viability.	Culture & Leisure	Reported Q4 2022-23	Below Target



## Housing That Meets The Needs Of All Residents

Priority Number	Action	Responsible Scrutiny Committee	Priority Status	Action Status
1	Work in partnership with the housing market to stimulate housing growth.	Housing	Reported Q4 2022-23	Below Target
2	Work to reduce and prevent homelessness in our District.	Housing	Reported Q4 2022-23	Significantly Below Target
3	Increase the supply of high quality, sustainable Council houses.	Housing	Reported Q4 2022-23	Significantly Below Target
4	Undertake a Planning Review to improve performance and support local sustainable, high quality growth.	Housing	Reported Q4 2022-23	On Target
5	Undertake a Housing Review to provide the highest quality service possible to our tenants	Housing	Reported Q4 2022-23	Below Target
6	Work with housing associations and developers to ensure quality affordable housing is delivered.	Housing	Reported Q4 2022-23	On Target
7	Ensure the ambitions of the adopted Local Plan are met and a review framework is developed to deliver sustainable growth in the District.	Housing	Reported Q4 2022-23	On Target
8	Work with Homes England, the Ministry of Defence and other partners to develop holistic masterplans for the delivery of Grantham's Southern Urban Extension.		No Longer Reported	Not Reported
9	Ensure that major developments in South Kesteven are high quality, with sustainable, good design.	Housing	Reported Q4 2022-23	On Target
10	Prioritise bringing private sector empty properties back in to use.	Housing	Reported Q4 2022-23	On Target

# A High Performing Council

Priority Number	Action	Responsible Scrutiny Committee	Priority Status	Action Status
1	Implement the Covid-19 Recovery Plan.		Removed as Complete	Not Reported
2	Deliver a balanced, sustainable financial plan over the medium term.	Finance & Economic	Reported Q4 2022-23	Not Reported
3	Undertake a Constitution review and implement outcomes.		Removed as Complete	Not Reported
4	Implement the findings of the Governance review across the Councils assets (including companies).		Removed as Complete	Not Reported
5	Develop a People Strategy (including a pay review) to support the retention and attraction of high quality staff.	Finance & Economic	Reported Q4 2022-23	On Target
6	Develop and implement commercial and transformation strategies to deliver additional net revenue benefit.		Removed as Complete	Not Reported
7	Undertake a fundamental review of the organisation to meet current and future needs.		Removed as Complete	Not Reported
8	Support the implementation of an IT investment roadmap to align future solutions with the Councils ambitions.		Removed as Complete	Not Reported
9	Embed an agile approach to working by building on the cultural and technological changes.		Removed as Complete	Not Reported
10	Deliver the ambitions of the Customer Experience Strategy.		No Longer Reported	Not Reported
11	Maximise the value of the Councils own spend by using local suppliers wherever practical.	Finance & Economic	Reported Q4 2022-23	Not Reported
12	Undertake an Asset Management Review.		Removed as Complete	Not Reported
13	Ensure that support packages are in place for ensuring the welfare of the districts most vulnerable residents and to enable small businesses to flourish in the district	Finance & Economic	Reported Q4 2022-23	On Target